



Bill Moran (b) (6) @gmail.com>

Fwd: Navy leaders taken to task by lawmakers, including one who was grilling a former boss

1 message

Christopher Servello (b) (6) @yahoo.com>
To: (b) (6) @gmail.com

Tue, Feb 26, 2019 at 7:30 PM

Chris Servello
(b) (6)

Begin forwarded message:

From: ProPublica <donotreply@lists.propublica.net>
Date: February 26, 2019 at 7:12:18 PM EST
To: (b) (6) @yahoo.com
Subject: Navy leaders taken to task by lawmakers, including one who was grilling a former boss



Donate

The Daily Digest



Navy Leaders Taken to Task by Lawmakers, Including One Who Was Grilling a Former Boss

by T. Christian Miller and Robert Faturechi

Rep. Elaine Luria, an ex-Navy commander, showed her insider knowledge of naval operations in questions to the admirals appearing before a House Armed Services Committee panel.

Navy Promised Changes After Deadly Accidents, but Many Within Doubt It's Delivering on Them

by Robert Faturechi and T. Christian Miller

Interviews and an examination of the Navy's publicly announced reforms raise uncertainty over whether senior leaders have fully followed through on them after the 7th Fleet disasters in 2017.

Is Your Ship Safe? Help Us Find Out Whether Navy Reforms Are Actually Making a Difference.

by Kengo Tsutsumi , Robert Faturechi , and T. Christian Miller

The Navy promised to implement reforms in the wake of two deadly 2017 crashes. We're trying to find out how it's doing — and we need to hear from sailors in all six of the numbered fleets that patrol the world's oceans.



Numerous Mistakes Led to Fatal Blood Transfusion at St. Luke's in Houston, Report Finds

by Mike Hixenbaugh , Houston Chronicle , and Charles Ornstein, ProPublica

Hospital leaders released the scathing government inspection report on Tuesday, along with a plan to correct significant lapses in patient care. The changes follow a yearlong investigation by ProPublica and the Houston Chronicle.



Behind “Right to Fail,” a ProPublica-Frontline Collaboration to Overcome Roadblocks and Privacy Restrictions

by Joaquin Sapien

A story that began as an examination of New York's troubled group homes for mentally ill adults evolved into an investigation of the state's preferred solution to those problems.

ProPublica Named a Finalist for 3 Scripps Howard National Journalism Awards

by ProPublica

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Bill Moran <(b) (6)@gmail.com>

Fw: Article

2 messages

Christopher Servello <(b) (6)@yahoo.com>
To: Bill Moran <(b) (6)@gmail.com>

Thu, Dec 13, 2018 at 2:11 PM

Sent from Yahoo Mail for iPhone

Begin forwarded message:

On Thursday, December 13, 2018, 1:35 PM (b) (6) <(b) (6)> wrote:

<https://hbr.org/2018/05/how-successful-ceos-manage-their-middle-act>

Interesting article. Made me wonder if M4 thinks of himself as new or mid-term; probably some mix of both. Some interesting food for thought in here, I thought...

Great to see you yesterday. bummed I was so late - wanted to talk to you for hours! Really looking forward to working more closely together again...

(b) (6)

Bill Moran <(b) (6)@gmail.com>
To: Christopher Servello <(b) (6)@yahoo.com>

Thu, Dec 13, 2018 at 2:19 PM

(b) (6) sent this to me as well...but didn't ask or portend what I am or would be. Not an either/or, definitively a bit of both at this stage...our work to do if asked to stay on.

[Quoted text hidden]



Bill Moran <(b) (6) @gmail.com>

Hudner Final

1 message

Christopher Servello <(b) (6) @yahoo.com>

Sat, Dec 1, 2018 at 8:29 AM

To: (b) (6)

Cc: (b) (6) @gmail.com

Chris Servello

Mobile: (b) (6)

Chris Servello

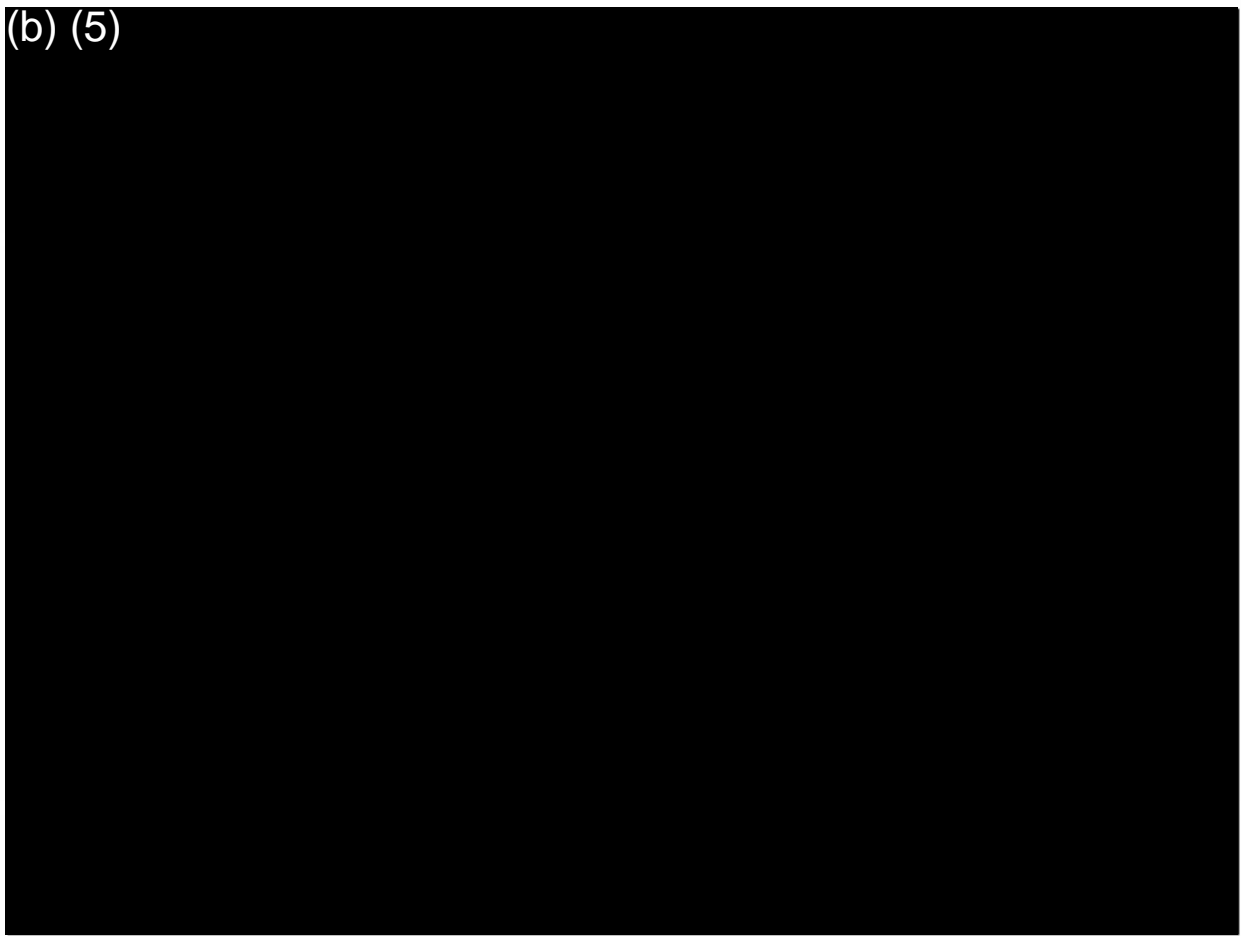
Mobile: (b) (6)



Hudner Draft 2.docx

11K

(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)





Bill Moran (b) (6) @gmail.com>

US Marine Corps Releases CMC Birthday Video Message

2 messages

Christopher Servello (b) (6) @yahoo.com>
To: (b) (6) @gmail.com

Sat, Nov 3, 2018 at 8:17 AM

https://taskandpurpose.com/cmc-marine-birthday-video/?bsft_eid=c97591ba-c96b-429c-9cc7-17e327d6321f&bsft_pid=318a20f9-8f1d-420b-ba52-f851d1a46b18&utm_campaign=tp_weekly&utm_source=blueshift&utm_medium=email&utm_content=tp_weekly&bsft_clkid=7134a36d-2469-482c-a3df-5f1a057e3839&bsft_uid=36152613-1016-43e9-838c-db425bae44d8&bsft_mid=05c2f3d6-bda1-4fe7-81fa-bc2c18b5f671&bsft_txnid=99c624f2-b711-4e47-adee-a1352b55b501&bsft_pp=4

Chris Servello
(b) (6)

Bill Moran (b) (6) @gmail.com>
To: Christopher Servello (b) (6) @yahoo.com>

Sat, Nov 3, 2018 at 9:26 AM

Yup

[Quoted text hidden]



Bill Moran (b) (6)@gmail.com>

U.S. Prepares to Reduce Troops and Shed Missions in Africa - The New York Times

1 message

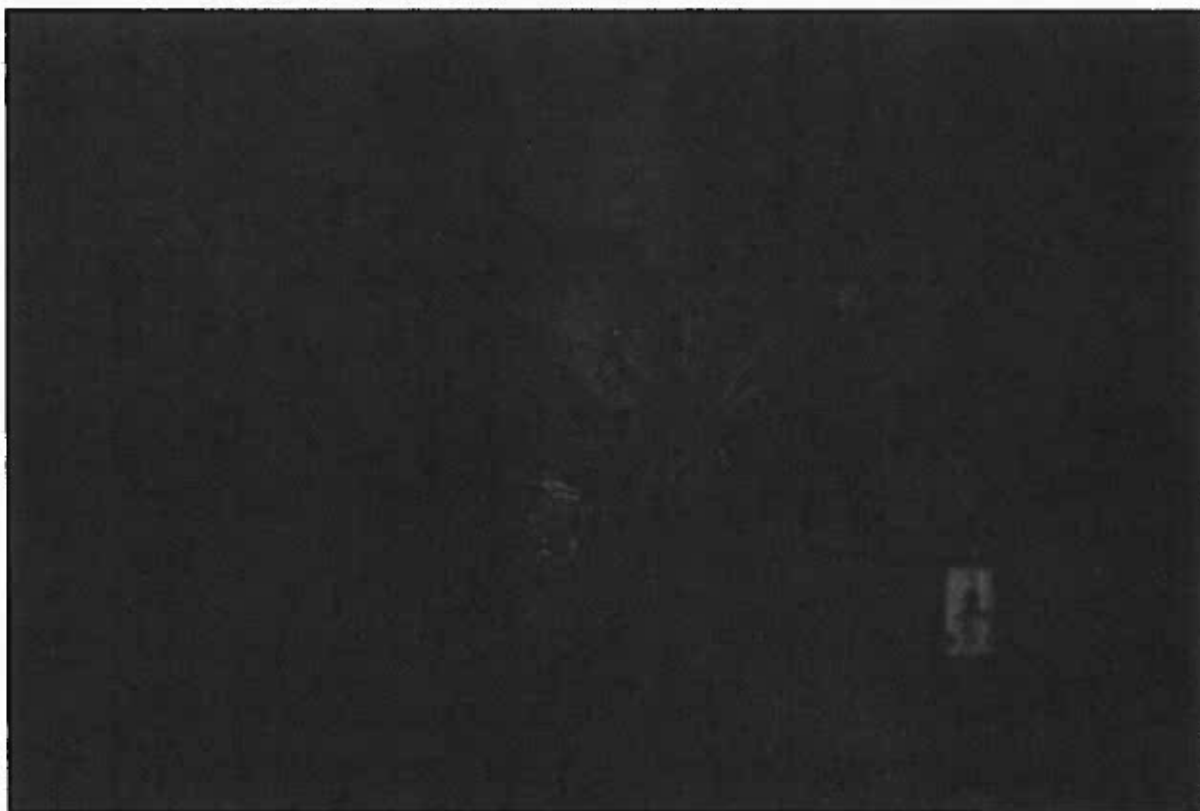
Christopher Servello (b) (6)@yahoo.com>
To: (b) (6)@gmail.com

Thu, Aug 2, 2018 at 11:45 AM

<https://www.nytimes.com/2018/08/01/world/africa/us-withdraw-troops-africa.html>

U.S. Prepares to Reduce Troops and Shed Missions in Africa

Aug. 1, 2018



Bernie Potts, a Navy lieutenant commander, in Agadez, Niger, in April. A Defense Department official said that Nigerien forces are considered to be improving to the point where they may soon not need American help. Tara Todras-Whitchill for The New York Times

STUTTGART, Germany — Hundreds of American troops in Africa would be reassigned and the number of Special Operations missions on the continent would be wound down under plans submitted by a top military commander, a response to the Trump administration's strategy to increasingly focus on threats from China and Russia.

Defense Department officials said they expected most of the troop cuts and scaled-back missions to come from Central and West Africa, where Special Operations missions have focused on training African militaries to combat the growing threat from extremist Islamist militant groups.

The plan by Gen. Thomas D. Waldhauser, the leader of United States Africa Command, follows an ambush in Niger last fall that killed four American soldiers and an attack in southwestern Somalia that killed another in June.

In an interview with The New York Times, General Waldhauser said his plan would help streamline the military's ability to combat threats around the world — but not retreat from Africa.

CDR Chris Servello

Mobile: (b) (6)



Bill Moran (b) (6) @gmail.com>

McMaster and Commander | The New Yorker

10 messages

Christopher Servello (b) (6) @yahoo.com>
To: (b) (6) @gmail.com

Mon, Apr 23, 2018 at 8:59 AM

A good weekend read with coffee or brown water...

<https://www.newyorker.com/magazine/2018/04/30/mcmaster-and-commander>

CDR Chris Servello
Mobile: (b) (6)

Bill Moran (b) (6) @gmail.com>
To: Christopher Servello (b) (6) @yahoo.com>

Mon, Apr 23, 2018 at 9:38 AM

thanks for this....an important read.

getting any feedback on your net from the Navy Memorial event?

really looking forward to the Jax/Mayport visit this week!!

[Quoted text hidden]

Christopher Servello (b) (6) @yahoo.com>
To: Bill Moran (b) (6) @gmail.com>

Mon, Apr 23, 2018 at 10:10 AM

Have heard nothing but positive comments about the substance of the discussion, the venue and the idea of bringing together the Navy community. The most vocal group was the O-3/O-4 crowd who were initially suspect about the idea. The hospitality and warmth of the "older Navy" folks was overwhelming. Key to success moving forward is to continue to pick topics that interest both old and young, give them something they wouldn't otherwise get on the traditional DC circuit...and involve them more in the planning and execution of these events.

Not sure we will ever really grab the Hill, media or K street crowd with these events, but should continue to let them know they are part of the extended community and are welcome.

Enjoy the Jax/Mayport trip...any time out of DC is a good time.

VR, Bull
[Quoted text hidden]

Christopher Servello (b) (6) @yahoo.com>
To: Bill Moran (b) (6) @gmail.com>

Mon, Apr 23, 2018 at 10:11 AM

More low key than Ruth Chris...there's a bbq joint around the corner from RC...foods good. I can go around noon. That work?

Chris Servello
(b) (6)

[Quoted text hidden]

Christopher Servello (b) (6) @yahoo.com>
To: Bill Moran (b) (6) @gmail.com>

Mon, Apr 23, 2018 at 10:16 AM

Apologize...email meant for a coworker!

Chris Servello
(b) (6)

[Quoted text hidden]

Bill Moran (b) (6) @gmail.com>
To: Christopher Servello (b) (6) @yahoo.com>

Mon, Apr 23, 2018 at 10:26 AM

Ruth Chris sounds great ;)

[Quoted text hidden]

Christopher Servello (b) (6) @yahoo.com>
To: Bill Moran (b) (6) @gmail.com>

Mon, Apr 23, 2018 at 10:32 AM

life outside the Pentagon aint bad!

[Quoted text hidden]



Bill Moran (b) (6) @gmail.com>

It's Not Just the Forward Deployed | U.S. Naval Institute

1 message

Christopher Servello (b) (6) @yahoo.com>
To: (b) (6) @gmail.com

Fri, Apr 27, 2018 at 8:19 AM

<https://m.usni.org/magazines/proceedings/2018-04/its-not-just-forward-deployed>

It's Not Just the Forward Deployed

By Vice Admiral Joseph Aucoin, U.S. Navy (Retired)

I had the privilege of serving with some of the most talented and dedicated sailors and civilians in our Navy, culminating in what I believe is the best job in the world—Commander, U.S. Seventh Fleet (C7F). I had the opportunity to work with our forward-deployed forces in the Western Pacific. Tragically, during the summer of 2017, we experienced the horrific collisions of the USS *Fitzgerald* (DDG-62) and USS *John S. McCain* (DDG-56). I am concerned that, in some quarters, these collisions are viewed and characterized as a “local”—Japan only—problem. There certainly were pressures on the fleet in Japan, but there are also indications of problems elsewhere. While the investigations in the aftermath of the loss of 17 sailors addressed many of the issues that may have led to the collisions, there were other factors. I offer some additional thoughts on what we were dealing with, because without a full understanding of what happened, we will be limited in our ability to address the root causes and ensure this does not happen again.

The “Comprehensive Review” (CR), “Strategic Review” (SR), and some media reporting could lead one to the impression my staff and I were oblivious to or unconcerned about the manning, training, and maintenance deficiencies affecting my ships and their ability to carry out their assigned missions. That was not the case. I made clear to Commander, U.S. Pacific Fleet (ComPacFleet), the impact of increased operational demand on training and maintenance well prior to the two DDGs’ collisions. Despite these explicitly stated concerns, the direction we received was to execute the mission.

We also were well aware that there were critical deficiencies in the manning of C7F operational units. Starting around 2014, the manning level of Forward Deployed Naval

Forces (FDFN) ships began dropping off as a result of policies prioritizing Continental United States (ConUS)-based ships entering the Optimized Fleet Response Plan (OFRP) over FDFN ships. Not only did my staff recognize the negative effects of manning shortfalls on the FDFN, it was thanks to our insistence that U.S. Fleet Forces Command (USFF) finally agreed to an FDFN Manning Summit in June 2017. This Manning Summit set in motion policy changes that will begin to relieve some of the FDFN manning deficiencies. When it comes to addressing the critical manpower shortages that we faced, however, the CR does not mention the above, nor does it really go after our manning shortfall with actionable items. While it is said that the CR focused primarily on training and readiness, it did not address manpower issues nearly enough. I do not know how one can exclude manpower in a discussion on readiness in a high-operational tempo (OpTempo) environment. Captain John Cordle has it right in his March 2018 *Proceedings* article, "It Is All about the Sailors" (pp. 17-21), on manning. I recommend that everyone read this article.

The "Comprehensive Review" and the "Strategic Review" also neglected to highlight certain facts of command and control (C2) in the Western Pacific. For example, Afloat Training Group (ATG) Western Pacific, responsible for the training and certification of FDFN surface ships based in Japan, was not under C7F command, but instead reported directly to Commander, Naval Surface Force Pacific (CNSP). The USS *Lake Champlain* (CG-57)'s collision in the Sea of Japan in May 2017 often is cited as an example of degraded readiness in C7F surface forces. In fact, this cruiser was a San Diego-based ship entirely trained and certified by Commander, Third Fleet. Finally, no discussion of command and control in the Western Pacific between 2015 and 2017 should overlook the effects of the "Third Fleet Forward" initiative. Under this initiative, surface forces that historically had been deployed to the Western Pacific to augment the presence of (and relieve the pressure on) FDFN forces, now were taken out of C7F's command. While these ships occasionally filled some missions that would otherwise have required FDFN ships, they spent much of their time executing "shows of force" or engaging in Oceania Maritime Security Initiative (OMSI) fisheries patrols and therefore were not available to provide relief for FDFN cruisers or destroyers (CruDes) in need of training or maintenance. Moreover, efforts were undertaken to train Third Fleet to take on this new role, in addition to their primary responsibility of training and certifying units for deployment.

The "Comprehensive Review" recommends improving operational risk management (ORM) within the surface community by identifying hazards, assessing risk, and sharing information to help shape risk control and prevent future mishaps. Some of those critical

ingredients, however, should have been applied to the development of the CR itself. How comprehensive is the CR when neither Commander, Naval Surface Forces (CNSF), nor I, as the numbered fleet commander, was interviewed or asked for inputs? For the sake of our Navy, a transparent examination of the problem should include a full understanding of the challenges with which we were faced.

The Operational Environment

Between 2015 and 2017, naval operations in the Indo-Asia Pacific expanded dramatically both in direct response to national priorities and to ComPacFlt and Commander, U.S. Pacific Command (USPaCom). As a consequence of the increasing demand for and decreasing availability of C7F assets, readiness declined in CruDes forces. This was known both to commanders in FDNF and across the Navy. The GAO had reported to the Navy in 2015 that resources were not keeping pace with demand. Through 2016 and culminating in early 2017, my staff produced detailed data quantifying the increase in CruDes operational tasking and demonstrating the consequent decline in executed maintenance and training, which I sent directly to ComPacFlt. ComPacFlt agreed operational tasking threatened FDNF surface maintenance and training. Yet C7F received no substantive relief from tasking or additional resources.

In this environment, our mindset at Seventh Fleet Headquarters was to keep the focus on executing safe operations, prioritize what needed to be done, push back on tasking out of line with priorities, and empower and encourage the task force commanders to provide us data to support such push-backs. It was often the case that operational missions (more often than not of the "short-notice" variety) came down from USPaCom and ComPacFlt with warning orders or that "requests for forces" were met with a "not recommended" response from C7F. Such responses always were required to be accompanied with a by-name identified ship to be used if we were "forced to source" the mission, as well as an estimated impact statement of what cost and risks would be incurred if we were to task that ship with the mission. The impact statements routinely highlighted to higher headquarters that sourcing these missions would come at the cost of training and readiness. More often than not, we would be directed to fill and execute the mission through a follow-on task order or voice order directing the by-name identified ship to execute the mission. In a few cases, we were able to argue for changes that allowed ships to complete training or maintenance. In many other cases, our arguments and recommendations were either overruled or ignored.

The CR cites the need to "restore" the C7F scheduling conference. The scheduling conference is an important tool in prioritizing unit employment. But the idea that such

prioritization was being ignored is misleading. A regularly scheduled conference was held in November 2016. By the time of the next scheduled conference (May 2017), circumstances around the Korean Peninsula temporarily had made operational scheduling problematic. Hastily directed response options that heavily tasked our fleet, such as dual carrier operations, created an unfiltered demand signal for more naval units and wreaked havoc on our schedule lines. Under these circumstances, the May 2017 conference was postponed.

The CR should highlight the magnitude of the combatant commander's appetite for more operational presence of aircraft, ships, and subs—without requesting additional forces—as a contributing factor to the declining state of readiness in Seventh Fleet leading into the summer of 2017. While the CR mentions the demand associated with ballistic missile defense (BMD), and other demands are brought up in the classified reports, it would have been reassuring if the CR had addressed the Navy's organizational responsibility to act as a check against such increasing demand when divorced from the reality of readiness impacts. While the situation was well known by more senior leaders, this demand went unfiltered and fell to me.

The Manning Issue

Any chief on the waterfront between 2015 and 2017 would have told you that manning was the number-one issue faced by FDNF-Japan ships. FDNF sailors are motivated individuals. Still, the fastest way to kill that motivation is to meet a returning FDNF sailor at the pier in Yokosuka or Sasebo and tell this sailor that he or she must go right back out on another deployment on a different ship because of a manning shortfall. Meanwhile, it was frustrating to hear that some San Diego ships were overmanned, as I expressed during one PacFlt meeting after hearing a West Coast ship was so overmanned it left 30 people on the pier. At the time, we were having to cross-deck 49 sailors in FDNF-J to fill gaps on our ships, and 5 of 11 CruDes forces had senior quartermaster billets gapped.

It should not have taken so long, but after nearly two years of constantly bringing up our manpower issues, the Manning Control Authority (MCA) agreed to come to Japan for a manning summit. During this conference, the traditional reasons were rehashed to explain why it is difficult to man FDNF. Many sailors or family members are unable to satisfactorily complete the overseas-screening process because of medical, financial, or legal difficulties, and significant numbers decline the re-enlistments necessary to fulfill overseas tour obligations. However, other issues that were not as apparent greatly compounded our difficulties in FDNF.

The Navy's MCA lead civilian briefed us that the overall Navy manning shortfall had grown to 7,500 people, and it was a fact of life that shortfalls were going to be experienced throughout our Navy. A key element that affected FDNF was the OFRP model adopted by the Navy for training ConUS units in 2014. In 2015 OFRP was modified such that ConUS-based units would be prioritized higher for manning than non-OFRP units such as FDNF units. This short-sighted mandate would enable ConUS-based units to be fully manned to their fit/fill thresholds starting from the beginning of their 36-month cycle, but the negative consequence was that non-OFRP units, such as the FDNF, would bear the brunt of the shortfall. In addition to a soaring OpTempo, the cumulative effect over time of not having enough people and resorting to cross-decking had a debilitating effect on readiness. We not only lacked overall numbers of people, we also lacked mentors, the men and women with the skills and experience that are vital to raising our next generation of experienced sailors. This was compounded by the fact that we were operating in the most challenging operational environment in the world and while lacking training devices, ranges, and other support generally available to units back home.

Following the Manning Summit, at the August 2017 Fleet Synchronization Conference, Navy leaders agreed to alter manning prioritization to benefit FDNF. This undoubtedly will help our FDNF-J ships get back to stable and satisfactory manning levels, and the new Commander, Naval Surface Force Pacific (CNSP), Vice Admiral Richard A. Brown, has indicated the situation is improving. There is no mention, however, of this challenge or its effects in the CR. With this lack of transparency, we miss a chance to capture lessons learned.

Accountability & Authority

While C7F had tactical control of the *Lake Champlain* for a few days while she operated near the Korean Peninsula, she was a Third Fleet ship that had been manned, trained, and equipped stateside when she suffered a daylight collision with a Korean fishing boat in the Sea of Japan. Third Fleet, which had certified the *Lake Champlain*, convened the investigation, held the investigation results, and determined any follow-on action. The fact that we had a non-Seventh Fleet ship experience difficulties in navigation and seamanship, prior to the *Fitzgerald* and in daylight, and without the lessons learned being made available to Seventh Fleet (until after the *John S. McCain* tragedy), is not mentioned anywhere in the CR. The CR also did not consider that such an event might indicate a Navy-wide issue may exist.

This highlights an accountability/authority mismatch for the manning, training, and equipping of CruDes ships that my staff had to deal with on a daily basis. While we were aware of the issues and engaged with the responsible organizations, the training, manning, and equipping of our CruDes ships remained the primary responsibility of CNSP up through ComPacFlt.

Observations & Recommendations

It is a strength of our Navy that we strive to be a fearless learning organization, and it is imperative that in the wake of such tragedy all issues be addressed to prevent future incidents. The CR addressed many, one of the biggest being the training of our surface warfare officers (SWOs). I think the main culprit for these collisions was that we allowed the training of our surface warriors to atrophy. In addition to the operational squeeze on training opportunities, it is encouraging the CR addresses other issues contributing to this issue. One is the near-constant reorganization of SWO Division Officer formalized training, wherein greater reliance on PowerPoint instruction and on-the-job training have been ascendant (in contrast to submarine, flight, and SEAL training and at the Marine Corps Basic School). Our surface navy is loaded with talent and great people, but they have lacked some of the foundational building blocks of training that have been eroded or simply cut because of budgetary pressure.

To help correct this dearth of training, I recommend FDNF-J receive dedicated Tier 1 training time set aside, similar to what FDNF-Mediterranean ships receive. In addition, in the challenging operational environment of the Western Pacific where experience really matters, I recommend bolstering the FDNF by incentivizing more of our senior enlisted professionals and officers to take orders to the FDNF-J.

I also have to question some of the initiatives being considered, such as placing the manning, training, and equipping functions under FFC. In 2017, FFC was the manning control authority, yet the MCA placed FDNF manning priorities second to other deployed units and below those units preparing to deploy from the United States. Would not FDNF resourcing be better served by placing training and equipping functions under FFC?

My biggest concern is whether we truly have the resolve to *fix* these issues for our surface warriors. One only has to go back to the collision of the USS *Porter* (DDG-78) to see what needed to be done. It was disappointing to see that many issues identified then were not corrected. We allowed budget cuts to whittle away training and were not forceful enough to advocate for what our Navy needed to safely do the mission. Today, the Navy has that support from our Secretary of Navy, and shortfalls are being addressed now. But

if/when we find the support is not there at levels above the uniformed leaders, will the lessons of 2017 allow us to advocate forcefully for the Navy we need? To not ensure that 2017 never is repeated would be to accept such incidents as the "price of doing business."



7th Fleet sailors, like Hull Maintenance Technician Cola Parsley, are dedicated and hard-working. They deserve reasonable and consistent support for their ships, their families and their careers.

Manning and excessive tasking were huge issues for Seventh Fleet, but they are not addressed head-on in the CR. Instead, the CR indicates I should have pushed back more than I had done, after being told to "force to source." Still, I do not understand why our leaders do not push back on the excessive demand on our ships or exhibit more transparency on the true extent of the issues the Navy faces beyond Seventh Fleet. Why cannot the Navy ask for more people? Or why cannot the Navy answer more directly the question raised by Congressman William Thornberry (R-TX) during the post-collisions hearing: "Why hasn't the Navy asked for manpower?" The can-do culture and cutting-corners mentality, which the CR states were the norm at Seventh Fleet, certainly may exist, but it is not at Seventh Fleet. In the end, the same fate awaits us if the uniform

leaders cannot defend the Navy's manning requirements, push back on tasking demands, and advocate strongly for those resources that our sailors need to do their job.

As a numbered fleet commander, I was ultimately responsible for the proper operation of fleet assets provided to me. And while we were able to turn off some taskings, in hindsight, I should have reiterated a "no" when issued "forced to source orders" for operational tasking. I accept this mistake. At the same time, in the future I hope our Navy will listen more carefully to our commanders on the scene.

Postscript

These tragedies and loss of life have left scars on many of us that will not and should not be forgotten, and help ensure that we do everything we can to prevent something like this from ever occurring again. It has been extremely satisfying serving alongside our sailors worldwide, in combat and peacetime. They all are hard-working men and women, but nowhere do they bear the consistent, day-to-day, year-over-year operational tempo that they do in FDNF-Japan. This is true for families as well, who also endure the constant scrutiny of living overseas and the challenge—and expense—of living far from loved ones back in the States. This has been true for decades, and my foremost hope is that my Navy can better support the men and women of the FDNF. They do not ask to drop the pack or request special treatment. In fact, most sailors in FDNF find the mission exhilarating. At the same time, these wonderful people do need reasonable and consistent support for their ships, their families, and their careers.

Vice Admiral Aucoin was a career naval aviator who flew more than 150 combat missions over Iraq, Kuwait, Bosnia, and Kosovo. He commanded Fighter Squadron 41, Carrier Air Wing 5, Carrier Strike Group 3, and the U.S. Seventh Fleet.

Chris Servello

(b) (6)



Bill Moran <(b) (6)@gmail.com>

Fwd: Body of report

1 message

Christopher Servello <(b) (6)@yahoo.com>
To: Bill Moran Moran <(b) (6)@gmail.com>

Thu, Feb 22, 2018 at 4:40 PM

Larter poking around this story...looking for context as it relates to other pe/aircrew system issues. He is engaged w/ airforces...wanted you to have sa...sorry will likely sound sensational given the cockpit conditions and aircrew frostbite.

Vr, Bull

Chris Servello

(b) (6)

Begin forwarded message:

From: David Larter <(b) (6)>
Date: February 22, 2018 at 4:33:29 PM EST
To: Christopher Servello <(b) (6)@yahoo.com>
Subject: Body of report

VX-9/EA-18G/169128/300250UJAN18

SUMMARY:

This narrative is part of an ongoing mishap investigation. The intent of this narrative is to distribute the vital information regarding the Environmental Control System (ECS) causing injury to aircrew in an EA-18G. Privileged information will not be included.

An EA-18G received an ECS ICING caution at 25,000 feet MSL on a flight from NAS Whidbey Island, Washington to Naval Air Weapons Station China Lake, California approximately 60 mile south of Seattle. Immediately following the ECS ICING Caution, aircrew experienced extremely cold temperatures. A significant amount of frozen moisture formed in the cockpit, totally restricting the field of view outside of the cockpit, and limited their ability to read cockpit instruments. The aircraft was landed safely following a No GYRO Precision Approach to an arrested landing. Both Aircrew are currently being treated for frostbite.

AIRCREW DATA/STATUS

-Current Aircrew Status to include Medical Treatment/Diagnosis: One aircrew was released from medical and one is currently being treated for Level II frostbite -Aircrew Symptoms: Severe blistering and burns on hands -Hyperbaric Chamber Treatment and Dive Table Used: NO -Impairment During Landing: YES -Foreign National Aircrew Involved: NO -Aircrew Experience and Flight Hours: Pilot: 1255.6 hours EWO: 1158.3 -Any Previous Known PE Events for Aircrew: NO

AIRCRAFT DATA/COCKPIT INDICATION AND NATOPS PROCEDURES -Aircraft Side Number and Bureau Number: 502 / 169128 -Initial indications in Cockpit: ECS ICING Caution. Extreme cold temperature and limited visibility inside of the cockpit due to visible frozen fog like moisture in the cabin air -NATOPS Procedures Executed: ECS ICING Caution -Slam Stick Usage and Data Attached: NO. Garmin watch with altitude data was used and recorded - Flight Profile Type/Flight Regime: IFR Flight plan at 25,000 feet MSL from KNUW (Whidbey) to KNID (China Lake) -Current Disposition / Status of Aircraft / Incorporation of AFB 821/822 if applicable: Aircrew currently being evaluated by orthopedic surgeon / Aircraft safe on deck with no noticeable damage / NO -Previous Aircraft PE History: NONE -Emergency O2 Utilized/Depleted: YES/YES -Cautions set (OBOGS or any other): ECS ICING Caution -ECS AAD File Data Attached: NO. Nothing recorded due to ECS Terminal failure. 8A0 MSP code set - General Weather at Time/Location of PE: IFR conditions/Approximately 60 miles south of Seattle.

David Larter
Staff Writer | Defense News

(b) (6)



Bill Moran (b) (6) @gmail.com>

FW: Question

1 message

Servello, Christopher S CDR OPNAV, N00P (b) (6) navy.mil>

Wed, May 10, 2017 at
7:50 AM

To: Bill Moran (b) (6) @gmail.com>

Sir, trying to assist NPS with additional context...were you referring to our initial staff offsite or something you did prior to assuming duties as CNP?

CDR Chris Servello
Public Affairs Officer to the CNO
ADM John Richardson
Tel: (b) (6) (office & mobile)
(b) (6)
(b) (6) @yahoo.com

-----Original Message-----

From: (b) (6) (CIV) [mailto:(b) (6) nps.edu]
Sent: Tuesday, May 09, 2017 6:16 PM
To: Servello, Christopher S CDR OPNAV, N00P
Subject: [Non-DoD Source] Question

Chris, Do you recall an off-site at NPS for Admiral Moran in 2013? See note below.

(b) (6)

Original Message-----

From: (b) (6) CIV OPNAV, N4 [mailto:(b) (6) navy.mil]
Sent: Tuesday, May 09, 2017 1:55 PM
To: (b) (6) (CIV)
Cc: (b) (6) CIV OPNAV, N4; (b) (6) CIV OPNAV N4,
N405
Subject: OPNAV N4 Inquiry

(b) (6)

Thank you again for taking my phone call. As discussed, VADM Dixon Smith, new OPNAV N4, had an in call with VCNO late last week. During the in call, ADM Moran mentioned NPS expertise in teaching Strategic Thinking and Communication and that when he took over as OPNAV N1 (Aug 2013), he and his division directors had an offsite at NPS and facilitated by NPS to discuss N1 organization and mission. We have reached out to VCNO's Staff, but there is no one left from that timeframe who was involved with the event. I was hoping that there maybe some corporate memory at NPS regarding this event and someone with whom I could discuss potentially hosting a similar event with OPNAV N4 leadership.

Thank you for your time.

Vr,

(b) (6)

OPNAV N4 Strategy and Innovation

(b) (6)

Sent from my Verizon 4G LTE Droid



smime.p7s
6K

Fwd: Retired Flag Officer Tool Kit

2 messages

Christopher Servello (b) (6) @yahoo.com>

Thu, Apr 20, 2017 at 8:54 PM

To: John Richardson (b) (6) , Bill Moran (b) (6) @gmail.com>

Sir, sent out a new version of the retired flag tool kit this evening.
We field 2-3 requests a week for info, briefs and TPs to assist speaking engagements.

Goal is to make this process as easy as possible for the retired flag wardroom.
Will update and repush the product quarterly.

Vr, Bull
CDR Chris Servello
Public Affairs Officer to CNO
Admiral John Richardson

(b) (6)

(b) (6)

Begin forwarded message:

From: "CDR Chris Servello" <cno_pa@service.govdelivery.com>
Date: April 20, 2017 at 8:49:29 PM EDT
To: (b) (6) @yahoo.com
Subject: Retired Flag Officer Tool Kit
Reply-To: cno_pa@service.govdelivery.com

Retired Flag Officer **TOOL KIT**

Updated April 20, 2017

Leaders, As requested below is a rolup of links to CHINFO and CNO PA products to help you better tell the Navy story. Please continue to provide feedback so we can keep the products current and ensure they meet audience needs. VR Bull



Navy 101 PowerPoint Brief

This Power Point presentation supports a presentation beginning at with the Navy's mission, framing our operational environment and providing an overview of our many capabilities and contributions to national security.

• [DOWNLOAD](#)



America's Navy: Big Picture Video

This video, written and voiced by Chief of Naval Operations Adm. John Richardson, overviews of the Navy's main Lines of Effort and answers these questions: What is the role of our



Navy? What does the future hold? How can you make us better?

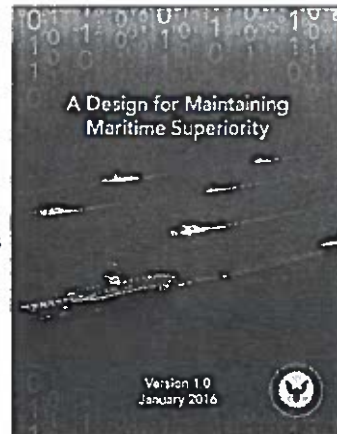
- [LINK / DOWNLOAD](#)

Principle Guiding Documents

A Design for Maintaining Maritime Superiority

The scope and complexity of the challenges we face demand a different approach than that offered by a classic campaign plan. This guidance frames the problem and a way forward while acknowledging that there is inherent and fundamental uncertainty in both the problem definition and the proposed solution. This document introduces the Navy's four lines of effort and the Navy's core attributes.

- [DOWNLOAD PDF](#)



☒ [Leader Development Framework](#)

Navy Leader Development Framework

This framework outlines how the U.S. Navy will develop leaders that demonstrate both operational excellence and strong character at every level of seniority. The concepts discussed in this framework apply to all parts of the Navy Team - everybody should read and understand it. The specifics of leader development will be developed by community leaders and be consistent with this framework.

- [DOWNLOAD PDF](#)

Navy Civilian Workforce Framework

This Framework lays out our institutional obligations to the civilians who chose to join our Team, and the expectations we have in return. The aim is that the Framework further strengthens the bonds within our Team, setting the conditions for maintaining maritime superiority.

- [DOWNLOAD PDF](#)

☒ [Navy Civilian Workforce Framework](#)

Navy Factsheet

- [DOWNLOAD FULL VERSION](#)

Navy's Mission

- Be ready to conduct prompt and sustained combat at sea.
- Preserve America's strategic influence in key regions of the world.
- Deter aggression and enable peaceful resolution of crises.

Strategic environment – The Demands on America's Navy

The U.S. Navy is a cornerstone of American security and prosperity. In an increasingly globalized world, America's success is even more reliant on its Navy.

As the global economy continues to expand and become more connected, the free flow of goods over the world's oceans is a national security issue.

- One-quarter of all U.S. jobs are directly or indirectly tied to global trade.
- One-quarter of U.S. manufacturing jobs depend on exports.
- One-fifth of all U.S. agricultural products by volume are sold in overseas markets.

There continues to be a need for a sea-based military organization:

- 70 percent of the earth is covered in water.
- 80 percent of the planet's population lives within close proximity to coastal areas
- 90 percent of global commerce is conducted by sea

Meeting Demands - Naval operations worldwide... Ready and relevant

Today, there are 275 ships in the Navy's battle force, 99 of which are forward deployed. Of the Navy's 400,000 active and Reserve Sailors, more than 60,000 are forward deployed to support our operations around the globe.

Core attributes:

INTEGRITY: Our behaviors align with our values. Our conduct must always be upright and honorable both in public and private.

ACCOUNTABILITY: We maintain high standards. We clearly define the problem we're trying to solve and the proposed outcomes. We honestly assess our progress and adjust as required.

INITIATIVE: Everybody strives to be the best they can be. We foster a questioning attitude and look at new ideas with an open mind.

- [LINK to CNO's Podcast on Initiative](#)

TOUGHNESS: We can take a hit and keep going, tapping all sources of strength and resilience. We don't give up the ship.

- [LINK to CNO's Podcast on Toughness](#)

Lines of Effort:

STRENGTHEN NAVAL POWER AT AND FROM SEA: Maintain a fleet that is trained and ready to operate decisively – from the deep ocean to the littorals, to space, and to the information domain.

ACHIEVE HIGH VELOCITY LEARNING AT EVERY LEVEL: Apply the best ideas to accelerate learning, set aspirational goals. Begin problem definition by studying history – do not relearn old lessons.

STRENGTHEN OUR NAVY TEAM FOR THE FUTURE: We are one Navy Team comprised of a diverse mix of sailors, civilians, and families. We will create a climate of operational excellence to prevail in all future challenges.

EXPAND AND STRENGTHEN OUR NETWORK OF PARTNERS: Deepen operational relationships with other services, agencies, industry, allies and partners.

'In Review' Videos

 Year In Review Photos 2016

The U.S. Navy Year in Pictures 2016

A look back at the events that shaped the U.S. Navy in 2016.

- [LINK](#)
- [DOWNLOAD](#)

 Month in Review March 2017

U.S. Navy Month in Review - March 2017

The images represent the work of the Navy, deployed worldwide.

- [LINK](#)
- [DOWNLOAD](#)

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John Richardson (b) (6)
To: Christopher Servello <(b) (6) @yahoo.com>
Cc: Bill Moran <(b) (6) @gmail.com>

Thu, Apr 20, 2017 at 9:37 PM

Thanks Bull. VR/ John

(Quoted text hidden)

—
John



Bill Moran <(b) (6)@gmail.com>

French police come under fire in Paris; three reported shot

1 message

Christopher Servello (b) (6)@yahoo.com>

Thu, Apr 20, 2017 at 6:43 PM

To: John Richardson (b) (6), John Richardson (b) (6)navy.mil>, Bill

Moran (b) (6)@gmail.com>, Bill Moran <(b) (6)navy.mil>

Cc: N9(b) (6) OPNAV CIV OPNAV <(b) (6)navy.mil>

https://www.washingtonpost.com/world/europe/french-police-come-under-fire-in-paris-two-reported-shot/2017/04/20/fc1f254c-25ff-11e7-bb9d-8cd6118e1409_story.html?utm_term=.b80d76785b33

CDR Chris Servello
Public Affairs Officer to CNO
Admiral John Richardson

(b) (6)

(b) (6)



Bill Moran (b) (6) @gmail.com>

Aircraft Carrier Wasn't Sailing to Deter North Korea, as U.S. Suggested - NYTimes.com

1 message

Christopher Servello <(b) (6) @yahoo.com>

Tue, Apr 18, 2017 at 4:28 PM

To: John Richardson (b) (6) John Richardson (b) (6) navy.mil>

Cc: Bill Moran (b) (6) navy.mil>, Bill Moran <(b) (6) @gmail.com>, (b) (6)

CAPT OPNAV, N00" (b) (6) navy.mil>, N91 (b) (6) OPNAV CIV OPNAV

(b) (6) navy.mil> (b) (6) navy.mil, (b) (6) OPNAV, N00H"

(b) (6) navy.mil>

Sir, as discussed...

<https://mobile.nytimes.com/2017/04/18/world/asia/aircraft-carrier-north-korea-carl-vinson.html>

Vr, Bull

CDR Chris Servello

Public Affairs Officer to CNO

Admiral John Richardson

(b) (6)

(b) (6)



Bill Moran <(b) (6)@gmail.com>

Bill Belichick reveals his 5 rules of exceptional leadership

2 messages

Christopher Servello (b) (6)@yahoo.com>

Fri, Apr 14, 2017 at 10:30 AM

To: John Richardson (b) (6) Bill Moran (b) (6)@gmail.com>

<http://www.cnbc.com/2017/04/13/bill-belichick-leadership-rules.html>

CDR Chris Servello
Public Affairs Officer to CNO
Admiral John Richardson

(b) (6)

(b) (6)

Bill Moran <(b) (6)@gmail.com>

Fri, Apr 14, 2017 at 9:55 PM

To: (b) (6)

Good one.....like the Pats or not...

<http://www.cnbc.com/2017/04/13/bill-belichick-leadership-rules.html>



Bill Moran <(b) (6)@gmail.com>

Leaders take questions at Naval Station Norfolk All Hands Call | WAVY-TV

1 message

Christopher Servello <(b) (6)@yahoo.com>

Wed, Apr 12, 2017 at 8:40 PM

To: John Richardson <(b) (6)>, Bill Moran <(b) (6)@gmail.com>

<http://wavy.com/2017/04/12/leaders-take-questions-at-naval-station-norfolk-all-hands-call/>

CDR Chris Servello
Public Affairs Officer to CNO
Admiral John Richardson

(b) (6)

(b) (6)



Bill Moran <(b) (6)@gmail.com>

**Admiral: Difficult to find money to move aircraft carrier home port to Florida
| Local Military | pilotonline.com**

1 message

Christopher Servello <(b) (6)@yahoo.com>

Wed, Apr 12, 2017 at 5:16 PM

To: John Richardson <(b) (6)>, Bill Moran <(b) (6)@gmail.com>

http://pilotonline.com/news/military/local/admiral-difficult-to-find-money-to-move-aircraft-carrier-home/article_e89ef9ab-4118-59ce-ba26-ef52f5841842.html

CDR Chris Servello
Public Affairs Officer to CNO
Admiral John Richardson

(b) (6)

(b) (6)



Bill Moran (b) (6) @gmail.com>

Fwd: Soundings: CNO Discusses Navy Core Attribute of 'Initiative'

1 message

Christopher Servello (b) (6) @yahoo.com>
To: Bill Moran (b) (6) @gmail.com>

Tue, Apr 11, 2017 at 3 35 PM

CDR Chris Servello
Public Affairs Officer to CNO
Admiral John Richardson
(b) (6)
(b) (6)

Begin forwarded message:

From: "CNO Public Affairs" <cno_pa@service.govdelivery.com>
Date: April 11, 2017 at 2 00 25 PM EDT
To: (b) (6) @yahoo.com
Subject: Soundings: CNO Discusses Navy Core Attribute of 'Initiative'
Reply-To: cno_pa@service.govdelivery.com

SOUNDINGS:

The Podcast of the Chief of Naval Operations

 PORTER

CNO Discusses Navy Core Attribute of 'Initiative'

In this edition we talk to the chief of naval operations about Initiative, one of the Navy's four core attributes. We sat down with CNO the day after USS Ross (DDG 71) and

USS Porter (DDG 78) launched a Combined 59 Tomahawk Missiles into Syria in response to a chemical weapons attack, and as we approach the mid-way point of the Navy and nation's recognition of April as Sexual Assault Awareness and Prevention Month (SAAPM).

Highlight:

"I think initiative is really the attribute which is most behind this idea that we are not bystanders in our situation. That goes from the global all the way to the personal. At the global level, we saw a terrific example of that with the strikes into Syria from USS Ross and USS Porter. I had the good fortune to be able to visit USS Ross in Rota, just a week prior. That team was ready. The Sailors aboard Ross had anticipated every contingency. They had taken the initiative to ensure they were ready. They were not going to be bystanders, and when the Nation called to respond to these heinous chemical weapons attacks in Syria, they reached out and Ross was ready to go, because they'd taken the initiative."

"All the way down to the personal level, I have a firm believe that the vast vast majority of our Sailors are good people who want to do the right thing. With initiative, we just need to demonstrate that. Be examples for other people to follow, and they will follow. When they see us behaving in an admirable way, they too will be inspired to behave in ways that we admire. It builds on itself, but it all starts with someone taking initiative to do the right thing."

LINK: <https://soundcloud.com/cnorichardson/soundings-cno-discusses-navy-core-attribute-of-initiative>

If you have questions or feedback on how to improve Soundings, please contact our team.

CNO_PTGN_CNO_Public_Affairs@navy.mil 703-692-5305

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GET THE WORD OUT



Bill Moran <(b) (6)@gmail.com>

Ross, Porter commanding officers receive phone calls from president | U.S. Naval Forces Europe-Africa / U.S. 6th Fleet

2 messages

Christopher Servello <(b) (6)@yahoo.com>

Sun, Apr 9, 2017 at 7:22 PM

To: John Richardson (b) (6), Bill Moran (b) (6)@gmail.com>

<http://www.c6f.navy.mil/news/ross-porter-commanding-officers-receive-phone-calls-president>

CDR Chris Servello
Public Affairs Officer to CNO
Admiral John Richardson

(b) (6)

(b) (6)

Bill Moran <(b) (6)@gmail.com>

Sun, Apr 9, 2017 at 8:27 PM

To: Christopher Servello <(b) (6)@yahoo.com>, John Richardson (b) (6)

Terrific!

[Quoted text hidden]



Bill Moran (b) (6) @gmail.com>

FW: [Non-DoD Source] (b) (5)
1 message

Servello, Christopher S CDR OPNAV, N00P (b) (6) navy.mil>

Sun, Apr 9, 2017 at 3:23 PM

To: (b) (6) (b) (6) @gmail.com>

(b) (5)

Vr, Bull

CDR Chris Servello
Public Affairs Officer to the CNO
ADM John Richardson
Tel: (b) (6) (office & mobile)
(b) (6)
(b) (6) @yahoo.com

From: (b) (6)
Sent: Sunday, April 09, 2017 3:17:32 PM
To: Servello, Christopher S CDR OPNAV, N00P
Subject: [Non-DoD Source] (b) (5)

(b) (5)

U.S. strikes destroyed Syrian means to deliver chemical weapons – admiral

Reuters, Apr. 8 | Andrea Shalal

COLOGNE, Germany -- U.S. Navy Admiral Michelle Howard said on Saturday U.S. cruise missile strikes on an air base in Syria had destroyed the means to deliver chemical weapons from that base, and the U.S. military remained ready to carry out further strikes if needed.

Howard, the four-star officer who leads U.S. Naval Forces in Europe and Africa, told Reuters the United States had decided to launch the strikes after the United Nations failed to pass a resolution condemning a deadly chemical weapons attack that killed scores of people in rebel-held Khan Sheikhoun.

Washington has blamed the Syrian government for the attack on Tuesday. The Syrian government has strongly denied responsibility and blamed the deaths on leaks from a rebel chemical arms store it says was hit by a Syrian air strike.

"We conducted strikes against an air field which was the means by which the chemicals were launched into the air. Those means don't exist now," Howard said in an interview during a missile defence event in Cologne.

"We saw the misuse of chemical weapons and said, 'OK, we need to send a very clear message'".

Asked about the U.S. military's plan for how to deal with any potential further attacks, Howard said the military was ready to respond if other civilian options failed.

"As the civilian leadership works through what their options are, if other options don't pan out, then it's generally the military that gets asked to do something."

Howard declined to give any details about the flight path of the missiles, or the U.S. military assessment of the damage caused, but said she was confident the strikes had hit their intended target.

"The intention was to take out the airfield and to remove the means of the delivery of chemical weapons. I feel that was accomplished," she said.

The cruise missiles were launched by two ships in the European region, the USS Porter and the USS Ross, in close coordination with U.S. Central Command, which is responsible for the Middle East.

Howard lauded the quick action taken by the commanders and crews of the two ships in response to the use of chemical weapons by the Syrian regime.

Howard said the integration of the strikes was "flawless" and showed the ability of the U.S. Navy to project power around the world.

Sent from Windows Mail



Bill Moran <(b) (6)@gmail.com>

Senator Wicker addresses the recent T-45 flight issues

1 message

Christopher Servello (b) (6)@yahoo.com>

Sun, Apr 9, 2017 at 10:11 AM

To: John Richardson (b) (6)

Cc: Bill Moran (b) (6)@gmail.com>

About the bet we could have hoped for...Will jet wasn't alarmist...because we made our announcement of actions on Friday, clear we are driving...complimentary comments from Air Boss work well.

Even Fox follow-up reporting are balanced.

In a better spot for now.

<http://www.foxnews.com/politics/2017/04/08/navy-says-t-45-jets-grounded-indefinitely-following-fox-news-exclusive.html>

<http://www.wtok.com/content/news/Senator-Wicker-addresses-the-recent-T-45-flight-issues-418743163.html>

Vr, Bull

CDR Chris Servello
Public Affairs Officer to CNO
Admiral John Richardson

(b) (6)

(b) (6)



Bill Moran <(b) (6)@gmail.com>

Russians may now control the trove of photos showing naked U.S. troops

1 message

Christopher Servello <(b) (6)@yahoo.com>

Thu, Apr 6, 2017 at 9:13 PM

To: John Richardson <(b) (6)>, Bill Moran <(b) (6)@gmail.com>, N91 <(b) (6)>
(b) (6) OPNAV CIV OPNAV <(b) (6)@navy.mil>

<http://www.militarytimes.com/articles/marines-united-alphabay-russian-hack-military-nude-photo-scandal>

CDR Chris Servello
Public Affairs Officer to CNO
Admiral John Richardson

(b) (6)

(b) (6)



Bill Moran (b) (6) @gmail.com>

FW: ghost

1 message

Servello, Christopher S CDR OPNAV, N00P (b) (6) navy.mil>

Wed, Apr 5, 2017 at 7:50 AM

To: (b) (6) @gmail.com" (b) (6) @gmail.com>

Cc: (b) (6) (b) (6)

CDR Chris Servello

Public Affairs Officer to the CNO

ADM John Richardson

Tel: (b) (6) (office & mobile)

(b) (6)

(b) (6) @yahoo.com

From: Servello, Christopher S CDR OPNAV, N00P

Sent: Wednesday, April 05, 2017 7:40:35 AM

To: Moran, William F ADM, OPNAV, VCNO

Cc: (b) (6) CAPT OPNAV, VCNO

Subject: ghost

Mr Secretary, following-up on Fox News reporting...want to offer the following update for you to push to SecDef...heard from Craig Faller the White House was looking for more information. Standing-by for questions.

V/R Bill

Secretary Mattis, the following is a brief update on the conditions discussed in last night's Fox news piece on T-45 Physiological Episodes. Of note VP Pence's son is a Marine 1LT going through T-45 training and was mentioned in the story. (<http://www.foxnews.com/politics/2017/04/04/navy-instructor-pilots-refusing-to-fly-over-safety-concerns-pences-son-affected.print.html>)

Last Friday, we had roughly 40% of our flights cancelled in the T-45 training commands because of operational risk management concerns by the instructor pilots.

Beginning today, we are going to take a short operational pause at the T-45 Wings in Texas, Mississippi, and Pensacola. The intent of the stand-down is to review the feedback from engineering team visits, reassess our risk analysis, and allow leadership to visit each site to address pilot concerns.

(b) (5)

Given member interest along with the Fox news story...this will likely come up during today's Service chief hearing., where CNO is prepared to provide ad update in mitigation and engineering efforts moving forward. As we learn more, I will keep your staff up to date.



Bill Moran <(b) (6)@gmail.com>

FW: [Non-DoD Source] Military services detail risks of year-long CR

1 message

Moran, William F ADM, OPNAV, VCNO (b) (6) navy.mil>
To: (b) (6) (b) (6)@gmail.com>

Sat, Apr 1, 2017 at 7:19 AM

-----Original Message-----

From: Richardson, John M ADM CNO

Sent: Saturday, April 01, 2017 7:17 AM

To: Servello, Christopher S CDR OPNAV, N00P; Moran, William F ADM, OPNAV, VCNO; (b) (6) CNO, N00Z; (b) (6) CAPT OPNAV, N00; (b) (6) CAPT OPNAV, VCNO

Subject: RE: [Non-DoD Source] Military services detail risks of year-long CR

Thanks.

VR/ John

From: Servello, Christopher S CDR OPNAV, N00P

Sent: Saturday, April 01, 2017 7:11:15 AM

To: Richardson, John M ADM CNO; Moran, William F ADM, OPNAV, VCNO; (b) (6) CNO, N00Z; (b) (6) CAPT OPNAV, N00; (b) (6) CAPT OPNAV, VCNO

Subject: RE: [Non-DoD Source] Military services detail risks of year-long CR

None...in fact, as long as we stick to this level of detail, third deck is fine with us sharing our story.

Vr, Bull

CDR Chris Servello

Public Affairs Officer to the CNO

ADM John Richardson

Tel: (b) (6) (office & mobile)

(b) (6)

(b) (6)@yahoo.com

From: Richardson, John M ADM CNO

Sent: Friday, March 31, 2017 9:51:50 PM

To: Servello, Christopher S CDR OPNAV, N00P; Moran, William F ADM, OPNAV, VCNO; (b) (6) CNO, N00Z; (b) (6) CAPT OPNAV, N00; (b) (6) CAPT OPNAV, VCNO

Subject: RE: [Non-DoD Source] Military services detail risks of year-long CR

Thanks. Any reverb?

VR/ John

From: Servello, Christopher S CDR OPNAV, N00P

Sent: Friday, March 31, 2017 6:01:25 PM

To: Richardson, John M ADM CNO; Moran, William F ADM, OPNAV, VCNO; (b) (6) CNO, N00Z;
(b) (6) CAPT OPNAV, N00; (b) (6) CAPT OPNAV, VCNO

Subject: FW: [Non-DoD Source] Military services detail risks of year-long CR

OSD pushed to Hill and media this afternoon.

Vr, Bull

CDR Chris Servello

Public Affairs Officer to the CNO

ADM John Richardson

Tel: (b) (6) (office & mobile)

(b) (6)

(b) (6) @yahoo.com

From: (b) (6) LCDR CHINFO, OI-3

Sent: Friday, March 31, 2017 5:56:07 PM

To: Cutler, Dawn RDML CHINFO; Servello, Christopher S CDR OPNAV, N00P; (b) (6)

ENS CHINFO, OI-5; (b) (6) LCDR OPNAV, N00P; (b) (6) LT CHINFO, OI-2

PAO; (b) (6) LT CHINFO, PAO; (b) (6) LTJG CHINFO, OI-3; (b) (6) LT

CHINFO, OI-2; (b) (6) LT CHINFO, OI-3; (b) (6) CDR OLA, LA-2; (b) (6)

(b) (6) LT CHINFO, OI-3; (b) (6) LCDR OPNAV, N00P; (b) (6) LT CHINFO, OI-3; (b) (6)

(b) (6) LT CHINFO, OI-3

Subject: FW: [Non-DoD Source] Military services detail risks of year-long CR

From: POLITICO Pro Defense Whiteboard

Sent: Friday, March 31, 2017 5:55:44 PM (UTC-05:00) Eastern Time (US & Canada)

To: (b) (6) LCDR CHINFO, OI-3

Subject: [Non-DoD Source] Military services detail risks of year-long CR

By Connor O'Brien

03/31/2017 05:37 PM EDT

The Army, Navy and Air Force have warned Congress that a host of operations and programs would be curtailed if a full-year continuing spending resolution is enacted this spring, according to documents obtained by POLITICO.

The Pentagon is currently funded under a continuing resolution that expires April 28. The documents submitted by the Army<<http://go.politicoemail.com/?qs=e48d13094e114b27f37776cf15a05187747c2182ed13ad7136833891157f36d3f417e4f382618502d34c2d838ad058b7c0aa965bd5cfd5e6464bf7be5c10d208>>, Navy<<http://go.politicoemail.com/?qs=e48d13094e114b27a71f610ac704efa60f3aff376362e34d8deaede63636e93f189900da16bc2f9678764f0a1a531b0f362e478315fac4cac915598aa02cd1a9>> and Air Force<<http://go.politicoemail.com/?qs=e48d13094e114b2708a597041fd6bfe2ced9474e6d5d0611dec721aa064da826ade8a9bc686dbe5ef61f7f73b6e7a4e5ba5d199f36d029e1cfd0988247b575d>> detail a series of programs and operations that would be significantly impacted by carrying over funding in a CR, which does not permit new programs to start or existing programs to ramp up.

The Army warned it would put off training and likely have to delay dozens of acquisition programs should it be forced to operate under another CR. The Air Force said it would stop adding troops well under the 321,000 airmen authorized by law, would reduce non-combat flying hours and maintain a civilian hiring freeze.

The Navy predicted it would need to cancel three surface ship deployments and shut down four of the nine non-deployed aircraft carrier air wings as well as reduce flight hours and delay or cancel depot maintenance.

The Marine Corps also warned a new CR would "significantly worsen aviation readiness shortfalls," including grounding all squadrons not deployed or set to be deployed next.

The top officers in the Army, Navy, Air Force and Marine Corps are scheduled to testify before the House Armed Services Committee Wednesday on the risks associated with a new continuing resolution.

To view online:

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